

SERVICES OVERVIEW

Project Management Maturity Assessment – climbing the ladder to project success

"Portfolio management offices contribute to business growth by optimizing the enterprise's portfolio of projects and programs. They allocate scarce resources towards enterprise objectives, while factoring in risk, desired returns and interrelationships between these investments."

Gartner, Taking your PMO to the Next Stage, March 2006

Why do some organisations consistently deliver projects on time and on budget? The answer is simple – they have invested human and financial resources in project management and have built this capability over time. Progressive organisations now recognise many business activities as project-related and are successfully managing these activities using project management techniques and disciplines.

In today's dynamic environment, true organisational agility stems from the ability to execute projects well – new product or service introductions, managing an acquisition or implementing a new CRM system – all can be defined as projects and the ability to successfully deliver them on time, on budget and with stated objectives directly impacts business performance and bottom line.

What is Project Management Maturity?

Project Management Maturity (PMM) is a measure of how well your organisation is currently managing projects by examining four main areas of the business and key performance indicators: **organisation, people, processes and tools**. PMM assessment helps to identify areas of weakness in project management methodology and serves as a blueprint for consistent project delivery and predictable project success.

How does Project Management Maturity Assessment work?

Our PMM Assessment service seeks to provide an external view of project management capabilities. The objective is to closely examine the business and analyse the current environment against industry best practice.

Assessing your overall project management maturity level is done by determining the individual element strengths, i.e. organisation, people, processes and tools, and the balance between them. The most appropriate level for your organisation depends on industry sector and market dynamics.

■ **Organisation**

Where do projects fit in your organisational structure? Who makes the decisions on projects? How are projects resourced and who has ultimate control over them?

■ **People**

What project management skills and expertise do your staff have and how do they perform? Are they supported throughout the lifecycle of the project?

■ **Processes**

How do you evaluate, select and prioritise projects? What standards and project management methodology do you use? How do you report project progress and manage risk?

■ **Tools**

What tools do you use to manage projects? Do you look at all your projects as an overall portfolio and manage them as such?

On completion of the analysis phase, we outline opportunities for improvement. This typically identifies gaps and weaknesses that need to be addressed within existing structures and processes. Finally, we engage with clients on a roadmap for implementing change. Our goal is to ensure that recommendations are practical and feasible and that improvements can be made in an incremental fashion.



What are the benefits of Project Management Maturity Assessment?

PMM assessment is designed to incrementally move all areas of the business towards best practice operations. Embracing the concepts of PMM improves project management capability and strategic alignment as drivers of business growth.

We believe that a company's level of project management maturity has a significant influence on its overall performance. Indeed, research has shown that investing in project management skills and expertise will lead to greater organisational agility and ultimately greater business

success. PMM assessment benefits the progressive organisation in many ways. Specifically PMM:

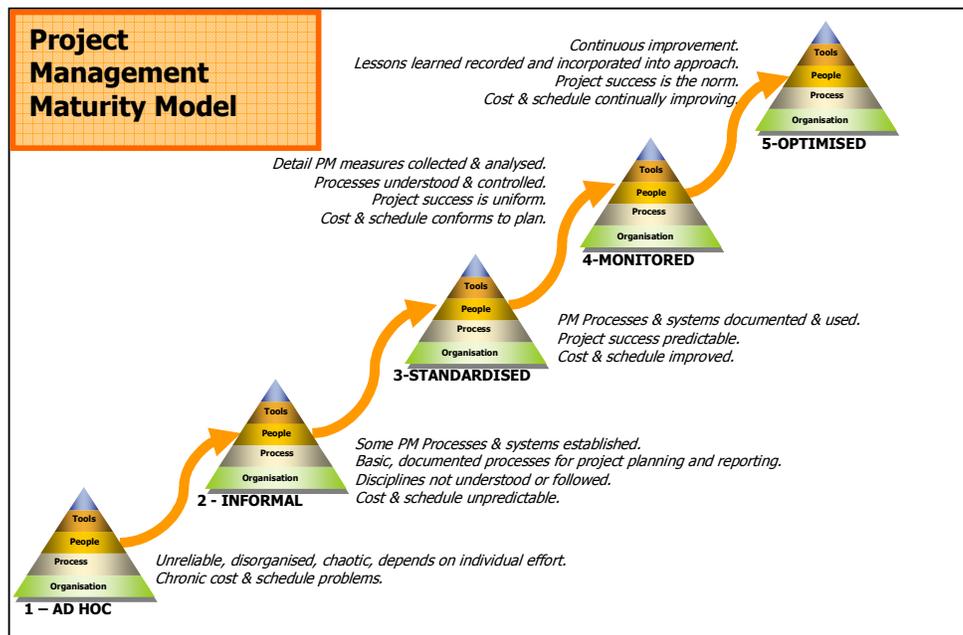
- Improves strategic alignment of projects with overall business goals
- Provides a clearly understood definition of where the organisation currently sits on the project management maturity ladder.
- Identifies a level of maturity which an organisation should aim to achieve based on current and/or future operating environment.

- Creates a roadmap for change incorporating practical recommendations for project success

Why chose Clarion Consulting?

Clarion Consulting is a leading Business and Information Technology consulting company. Since 1998 we have helped clients to improve efficiency and build sustainable competitive advantage through the development of project management capability, the close alignment of IT and business strategy and provision of skilled IT and business resources.

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